

eu-LISA MANAGEMENT BOARD PROCEEDINGS SUMMARY

WHEN	19-20 November 2025
WHERE	Eigtveds Pakhus, Copenhagen, Denmark
WHAT	The 58th Management Board meeting

On 19 and 20 November 2025, the Management Board of eu-LISA (the European Union Agency for the Operational Management of Large-Scale IT Systems in the Area of Freedom, Security and Justice) held its **58th meeting** in Copenhagen, Denmark, the country holding the Presidency of the Council of the EU in the second semester of 2025. The aim was to review the Agency's activities, assess progress across its operational portfolio, and discuss priorities for the period ahead. The meeting also marked the first appearance of Mr **Tillmann Keber** as eu-LISA's new Executive Director.

Management Board Chairperson Mr Rene Vihalem (EE) welcomed the participants and introduced the **agenda** after opening remarks provided by Denmark's Permanent Secretary of the Ministry of Immigration and Integration Ms Pernille Breinholdt Mikkelsen.

The Management Board took stock of the **Entry/Exit System (EES)**, which entered into operation on 12 October 2025, marking the start of its progressive roll-out across Europe. Member States are gradually connecting their national border infrastructures to the central system, with full implementation expected by April 2026. The Board noted the steady progress towards strengthening the EU's border management architecture. It also discussed the steps towards the launch of ETIAS.

Comprehensive updates were presented on the implementation of all large-scale IT systems under eu-LISA's remit — including **ECRIS-TCN, Eurodac, SIS, VIS and the EU Visa Application Platform (EU VAP)** — as well as on the development of Interoperability components and **the Interoperability Roadmap (2027–2028)**. The Board adopted the roadmap for the period 2027-2028 and requested the Agency to submit it to the Council of the European Union for endorsement.

In the Justice domain, members reviewed progress on **e-CODEX** and the Joint Investigation Teams Collaboration Platform (**JITs CP**), and received updates on initiatives such as the **Screening Regulations, Prüm II router, and API-PNR router**.

Members reviewed the implementation of the Agency's **Single Programming Document (SPD) 2025–2027**, including the execution and forecast of the 2025 budget. An amending budget was adopted.

One of the most important decisions taken by the Board at this meeting was the adoption of **the SPD 2026–2028, including the 2026 budget**. The document presents in detail all the activities of the agency planned for the upcoming year.

A new set of Corporate Key Performance Indicators (KPIs) was endorsed by the Board to support continued monitoring of performance and impact of the Agency.

Further discussions covered the evaluation of eu-LISA, the Study on the Agency's Operational Management and its action plan, the Sourcing Strategy, and an update from the European Commission on the EU Digital Travel application.

Board Reviews Governance, Security and Infrastructure Updates

The Board examined the Report of the Internal Audit Capability, including the status of audit recommendations and adopted the Internal Audit Plan for 2026. The Security Officer provided an update on eu-LISA's overall security posture and recent developments in this area. The Data Protection Officer *ad interim* informed the Board about data protection-related activities undertaken in 2025.

Finally, members were briefed on the Agency's building projects, including the completion of the Aspire Building in Strasbourg and other infrastructure developments supporting eu-LISA's expanding operational capacity.

The next Management Board meeting is planned to be held online on **28 January 2026**. A key point on the agenda of that meeting will be the adoption of the **draft Single Programming Document 2027–2029**.